

ALCOHOL Strategic Action Plan 2024 - 2025



COMMISSIONER'S INTENT	<i>A safe community, enhancing capabilities and cooperation to reduce alcohol related crime and violence and maintain public safety.</i>
CORPORATE SPONSOR MESSAGE	<p>The commitment of the NSW Police Force to public safety, including the protection of individuals and communities from the harms associated with alcohol misuse, is evidenced in the results we have achieved. Because of your efforts we have continued to see reductions in alcohol-related crime, harm, and violence, particularly in and around our entertainment precincts.</p> <p>I believe our commitment to working in partnership with communities, partner agencies and industry bodies and our proactive approach towards improving business practice and enforcing licensing laws has contributed to this reduction. However, alcohol remains a primary focus for NSWPF as it remains the most widely used drug in our communities, where excess use can lead to an increased risk of harm and violence.</p> <p>The 2024 - 2025 Alcohol Strategic Action Plan builds on our successes by continuing to enforce liquor licensing legislation and working with the industry to further improve business practice. We will continue to focus our efforts on prevention and early intervention initiatives promoting safe consumption, reducing alcohol-related harms, and diverting victims and offenders to appropriate service providers. Importantly we will continue to develop our workforce capability and expertise of alcohol-related crime.</p> <p>Finally, I have established a strong leadership structure to drive the delivery of these strategies and respond to any emerging issues as they arise.</p> <p>As the corporate sponsor for alcohol related crime, I am committed to making a difference. I believe if we embrace this strategic action plan, we will continue to see reductions in alcohol-related crime and harm.</p> <p>Assistant Commissioner David Waddell Corporate Sponsor</p>
RISKS / OPPORTUNITIES	<ul style="list-style-type: none"> • [R.1] – Ensuring a balance between alcohol fueled harm and promoting a vibrant nighttime economy. • [R.2] – Modifying of licensing regulations in entertainment precincts (lockout law, relaxing of opening hours for liquor outlets). • [O.1] – Strengthening of relationships with partner agencies (L&GNSW, NSW Health, Local Governments). • [O.2] – Single corporate structure covering alcohol issues, headed by an assistant commissioner.

FOCUS AREA	COMMUNITY & STAKEHOLDER CONCERNS	ACTIONS	EXPECTED OUTCOMES	TIME FRAME
1. Promote safe alcohol consumption practices to reduce alcohol-related harms. PREVENTION	1.1 The community is concerned about an increase in alcohol related crime.	1.1.1 - Increased awareness and understanding of alcohol-related harms by: <ul style="list-style-type: none"> • developing information, tailored to community needs that promote safe consumption and alcohol legislation. • working with community partners to improve awareness and understanding of alcohol-related harms including secondary supply (e.g., Police Aboriginal Consultative Committees (PACCs)). 	1.1.1.1- Number of alcohol awareness campaigns run.	12 months Ongoing
		1.1.2 - Participate on whole of government and interagency crime prevention and public safety initiatives and programs.	1.1.2.1 – Number of meetings/consultations with external government agencies.	
		1.1.3 – - Assess licence authorisations and applications for appropriateness to minimise potential misuse and abuse of licence types.	1.1.3.1 – Number of applications applied for.	
		1.1.4 - Complete submissions/complaints to the regulatory intervention team/ILGA.	1.1.4.1 – Number of submissions completed by police.	
		1.1.5 - Review Statement of Risk and Potential Effects (SoRPEs) in consultation with the CPU and community where there are concerns that applications to establish new licenced premises or packaged outlets may adversely impact communities.	1.1.5.1 – How many reviews of SoRPEs conducted.	
		1.1.6 - Continue to work with Service NSW to develop, monitor and evaluate strategies aimed at reducing alcohol-related incidents on NSW roads, particularly in regional and at-risk areas.	1.1.6.1 – Number of meetings with Service NSW re alcohol related issues.	
		1.1.7 - Promote alternative transport options and campaigns to reduce drink driving.	1.1.7.1 – Number of alternate transport related initiatives.	

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<p>2. Provide at risk communities and individuals with support, education and advocacy to address alcohol-related issues.</p> <p>PREVENTION</p>	<p>2.1 At risk communities and individuals have insufficient support and education regarding alcohol related issues.</p>	<p>2.1.1 - Strengthen community partnerships and proactively engage with individuals, groups and communities at risk of alcohol-related harm.</p>	<p>2.1.1.1 – Number of community engagements with education packages.</p>	<p>12 months Ongoing</p>
		<p>2.1.2 - Work in partnership with Liquor Accords to develop practical solutions to alcohol-related problems.</p>	<p>2.1.2.1 – Number of Liquor Accord meetings.</p>	
<p>3. Improve and increase referrals to alcohol diversionary programs.</p> <p>PREVENTION</p>	<p>3.1 Lack of alcohol diversionary programs.</p>	<p>3.1.1 - Increase police use of appropriate diversion programs/interventions which address alcohol misuse.</p>	<p>3.1.1.1 – Number of alcohol diversionary programs.</p>	<p>12 months Ongoing</p>
		<p>3.1.2 - Improve police interventions around alcohol misuse for juvenile offenders.</p>	<p>3.1.2.1 – Number of youth alcohol interventions.</p>	
		<p>3.1.3 - Refer alcohol-related perpetrators of domestic and family violence (DFV) to appropriate services where they can access treatment programs.</p>	<p>3.1.3.1 – Number of alcohol related perpetrators of DFV referred to services for treatment.</p>	
<p>4. Identify, target and disrupt problematic business models in the liquor industry to eliminate potential problems before they emerge and escalate.</p> <p>DISRUPTION</p>	<p>4.1 Inadequate business models for licenced premises.</p>	<p>4.1.1 - Use appropriate legislation to strategically manage poor or problematic business practices of licenced premises and registered clubs.</p>	<p>4.1.1.1 – Number of legislative actions issued to licenced premises.</p>	<p>12 months Ongoing</p>
		<p>4.1.2 - Maintain focus upon the DIPS (Demerits & Incentives Point Scheme - L&GNSW).</p>	<p>4.1.2.1 – Number of meetings with L&GNSW.</p>	
		<p>4.1.3 - Use licensing legislation to target and disrupt organised crime activities where appropriate.</p>	<p>4.1.3.1 – Number of legislative uses to disrupt organised crime.</p>	
	<p>4.2 Venue/Licensee engagement strategies.</p>	<p>4.2.1 – Assess Local Licensing Agreements and the terms imposed.</p>	<p>4.2.1.1 - Number of Local Licensing Agreements entered into.</p>	
		<p>4.2.2 – Enforce a venue through additional conditions and controls.</p>	<p>4.2.2.1 – Number of intervention meetings held.</p>	
	<p>4.3 Increase in alcohol related crime through Vibrancy Reforms.</p>	<p>4.3.1 – Work with L&GNSW to effectively manage Vibrancy Reforms.</p> <p>4.3.2 – Work collaboratively with the 24-Hour Economy Commissioner to manage a safe nighttime economy.</p>	<p>4.3.1.1 – Number of meetings with 24-Hour Economy Commissioner regarding Vibrancy Reforms.</p>	
<p>5. Effectively manage compliance-related matters.</p> <p>DISRUPTION</p>	<p>5.1 Lack of compliance oversight.</p>	<p>5.1.1 - Enhance working relationships with key stakeholders.</p>	<p>5.1.1.1 – Number of external alcohol stakeholder engagements.</p>	<p>12 months Ongoing</p>
		<p>5.1.2 - Work with L&GNSW to address challenges associated with packaged liquor outlets including online purchases and deliveries.</p>	<p>5.1.2.1 – Number of meetings with L&GNSW to address packaged liquor and online purchases issues and challenges.</p>	
		<p>5.1.3 - Include alcohol-related crime within planning and post operation reviews.</p>	<p>5.1.3.1 – Number of post operation reviews on alcohol related crime.</p>	
		<p>5.1.4 - Work with Local Councils to assess, where appropriate, the establishment of additional defined areas (precincts) where licenced premises face special trading rules designed to make venues, neighbourhoods and transport safer (e.g., communication between venues, alcohol free zones, safer transport options).</p>	<p>5.1.4.1 – Number of engagements with councils regarding Special Entertainment Precincts.</p>	
		<p>5.1.5 - Regular and ongoing audits of licenced premises are conducted and recorded, to provide an evidentiary record of events used in compliance and enforcement proceedings.</p>	<p>5.1.5.1 – Number of audits, compliance checks and inspections on licenced premises and vessels.</p>	
<p>6. Respond effectively and appropriately to alcohol-related crime and harm.</p> <p>RESPONSE & CAPABILITY</p>	<p>6.1 Police response to alcohol related crime.</p>	<p>6.1.1 - Continue to deploy intelligence driven RBT operations.</p>	<p>6.1.1.1 – Number of RBT operations.</p>	<p>12 months</p>
		<p>6.1.2 - Provide appropriate support and management responses to intoxicated individuals and offenders</p>	<p>6.1.2.1 – Number of intoxicated persons assisted by police.</p>	
		<p>6.1.3 - Continue to apply for banning orders to bar troublesome patrons who demonstrate violent or significantly inappropriate behaviour from licenced premises.</p>	<p>6.1.3.1 – Number of banning notices applied for.</p>	

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		6.1.4 - Maintain licensing officer positions within the CPU at PACs/PDs.	6.1.4.1 – Number of licensing police in CPU, PACs and PDs. 6.1.4.2 - Number of licensing SAP positions vacant.	
7. Enhance staff knowledge, skills and expertise in licensing and responding to alcohol-related crime. CAPABILITY	7.1 Inadequate training and expertise to respond to alcohol related crime.	7.1.1 - Build licensing knowledge and expertise across CPU positions.	7.1.1.1 – Number of licensing education packages produced.	12 months
		7.1.2 - Review licensing training to ensure licensing officers and CPU have the requisite skills and capability to effectively perform their roles/functions.	7.1.2.1 – Number of licensing courses held.	
		7.1.3 - Deliver continuous education / training programs to maintain capable licensing officers.	7.1.3.1 – Number of training packages delivered to licensing police (including SMITs and PETE courses)	
		7.1.4 - Recognise best practice initiatives by licensing professionals.	7.1.4.1 – Number of licensing police recognised for professional work.	
		7.1.5 - Enhance capabilities of officers who interface and liaise with at risk groups to better respond to alcohol-related issues where appropriate.	7.1.5.1 – Number of additional training and education packages/facts sheets published related to alcohol and licencing matters.	
8. Streamline and improve organisational processes. CAPABILITY	8.1 That NSW Police Force do not invest sufficient resources into policy review.	8.1.1 - Review and update existing licensing policy for operational application.	8.1.1.1 – Number of policy changes.	12 months
		8.1.2 – Drive and support implementation of the NSW Police Force Alcohol Strategy 2019 – 2026.	8.1.2.1 – Number of reviews/changes to NSW Police Force Alcohol Strategy 2019 – 2026.	
		8.1.3 – Regular internal meetings between corporate sponsor, region sponsors, RLCs and Drug, Alcohol, and Mental Health team.	8.1.3.1 – Number of meetings held with internal stakeholders of alcohol related matters.	

Document Controls

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